

Initiative 5: Exploring Potential of BMTC Land Resources



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Abbreviations	Full Form			
BDA	Bengaluru Development Authority			
BIAAPA	Bengaluru International Airport Area Planning Authority			
BMICAPA	Bangalore Mysore Infrastructure Corridor Area Planning Authority			
BMTC	Bangalore Metropolitan Transport Corporation			
CSTEP	Center for Study of Science, Technology and Policy			
GoK	Government of Karnataka			
KEA	Karnataka Evaluation Authority			
Km	Kilometre(s)			
RCUDA	Ramnagara Channapatna Urban Development Authority			
TTMC	Traffic and Transit Management Centre			

#### **Executive Summary**

BMTC is the sole bus service provider for Bengaluru. It was the only profit-making state transport undertaking in the country in the past few years. BMTC generates revenue from both traffic and non-traffic sources. The traffic revenue includes revenue from the sale of tickets and monthly passes, whereas non-traffic revenue includes revenue from advertisements as well as commercial activities at traffic and transit management centres (TTMC) and bus stations.

The gross revenue for BMTC in 2016-17 was INR 2,106 crores, of which traffic revenue contributed to INR 1,770 crore (approximately 84%), while non-traffic contributed to INR 336 crore (16%). During the period 2015-2017, BMTC witnessed a 6% reduction in traffic revenue. During the same period, non-traffic revenue increased by 13%. An additional way for BMTC to increase this non-traffic revenue would be to explore the monetisation potential of its land resources.

This study focused on revenue generation activities for BMTC land parcels. The existing land parcels were categorised as developed, partially developed and undeveloped. For the economic activity analysis the land parcels which have the existing land use and the proposed land use within and beyond Bengaluru Development Authority (BDA) jurisdiction are considered. The potential undeveloped land parcels were identified based on their existing land-use, proposed land-use and approach roads. Undeveloped land parcels greater than 5 acres were examined for transport use and land parcels greater than 10 acres were examined for solar parks.

The proposed activities for undeveloped land parcels were based on Zonal Regulations and Proposed Land-Use, BDA Revised Master Plan, 2031. For public and semi-public land-use, BMTC can consider developing educational and medical institutions. Similarly, for land parcels proposed for residential use, BMTC can consider joint development (with other entities) for residential projects. For other undeveloped land parcels with areas greater than 10 acres, BMTC can consider renewable energy generation.

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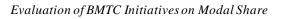


### 1. Introduction

BMTC generates revenue from traffic and non-traffic sources. The traffic revenue includes revenue from sale of tickets and monthly pass. The non-traffic revenue includes revenue from advertisements as well as commercial activities at traffic and transit management centres and bus stations.

The gross revenue for BMTC in 2016-17 was INR 2,106 crore, of which traffic revenue contributed to INR 1,770 crore (~84%), while non-traffic contributed to INR 336 crore (16%). During the period 2015-2017, BMTC witnessed a reduction of 6% in traffic revenue. During the same period, non-traffic revenue increased by 13%. To increase the non-traffic revenue, BMTC established Traffic Transit Management Centres (TTMC). These centres function as BMTC bus stands/interchange stations and also provide space on lease for commercial activities.

In addition to TTMCs, depots and workshop land parcels, BMTC has other land parcels in and around Bengaluru. A significant fraction of these parcels lie vacant. Given the potential for non-traffic revenue generation from commercial activities, BMTC needs to explore ways to monetise its land parcels. This additional revenue can help strengthen the financial health of BMTC. This study suggests ways by which BMTC can monetise its land resources.





# 2. Log Frame/Theory of Change/Programme Theory

BMTC has more than 200 land parcels in and around Bengaluru. The study suggests ways for monetising these land resources to supplement BMTC's overall revenue.



	Intervention Logic	Verifiable Indicators of Achievement	Sources and Means of Verification	Assumptions
Overall Objectives	<ul> <li>What are the overall broader objectives to which the activity will contribute?</li> <li>Generation of non-traffic revenue from BMTC's land resources</li> </ul>	<ul> <li>What are the key indicators related to the overall objectives?</li> <li>List of developable land parcels</li> <li>Potential economic activities at these land parcels</li> </ul>	<ul> <li>What are the sources of information for these indicators?</li> <li>List of existing land parcels from BMTC</li> <li>Existing land-use map (BDA, Revised Master Plan, 2015)</li> <li>Proposed land-use plan (BDA, Revised Master Plan, 2031)</li> <li>Zonal regulations, (BDA, Revised Master Plan, 2031)</li> </ul>	Availability of appropriate data sets related to BMTC land resources
Specific Objectives	<ul> <li>What specific objectives is the activity intended to achieve to contribute to the overall objectives?</li> <li>To explore potential of BMTC land parcels for revenue generation</li> <li>To suggest suitable economic activities for select land parcels</li> </ul>	<ul> <li>Which indicators clearly show that the objective of the activity has been achieved?</li> <li>List of developable land parcels</li> <li>List of existing economic activities around the land parcel</li> <li>List of permissible activities as per zonal regulations</li> <li>List of potential economic activities at these land parcels</li> </ul>	<ul> <li>What are the sources of information that exist or can be collected? What are the methods required to get this information?</li> <li>Existing land-use map (BDA, Revised Master Plan, 2015)</li> <li>Proposed land-use plan (BDA, Revised Master Plan, 2031)</li> <li>Zonal regulations (BDA, Revised Master Plan, 2031)</li> <li>Site visits</li> </ul>	<ul> <li>Which factors and conditions outside the PI's responsibility are necessary to achieve that objective? (external conditions)</li> <li>Which risks should be taken into consideration?</li> <li>Data availability of BMTC land parcels</li> <li>Exact location and plot boundary of the BMTC land parcels</li> </ul>



Expected Results	<ul> <li>The results are the outputs envisaged to achieve the specific objective.</li> <li>What are the expected results? (enumerate them)</li> <li>Potential economic activities for select land parcels</li> </ul>	<ul> <li>What are the indicators to measure whether and to what extent the activity achieves the expected results?</li> <li>The feasibility of the land parcel to host suggested economic activities</li> </ul>	<ul> <li>What are the sources of information for these indicators?</li> <li>Economic potential for the suggested activity</li> <li>Predominant activities in the surrounding areas</li> </ul>	<ul> <li>What external conditions must be met to obtain the expected results on schedule?</li> <li>Timely availability of information on existing and proposed activities for the select land parcel from BMTC</li> </ul>
Activities	<ul> <li>What are the key activities to be carried out and in what sequence in order to produce the expected results?</li> <li>(group the activities by result)</li> <li>1. Collection of data on existing land parcels from BMTC</li> <li>2. Land parcel analysis (existing and proposed land-use analysis)</li> <li>3. Identification of potential land parcels based on data availability</li> <li>4. Suggest suitable economic activities in select land parcels</li> </ul>	<ul> <li>Means:</li> <li>What are the means required to implement these activities, e. g. personnel, training, studies, etc.</li> <li>Existing land-use map (BDA, Revised Master Plan, 2015)</li> <li>Proposed land-use plan (BDA, Revised Master Plan, 2031)</li> <li>Zonal regulations (BDA, Revised Master Plan, 2031)</li> <li>Site visits</li> </ul>	<ul> <li>What are the sources of information about action progress?</li> <li>List of developable land parcels</li> <li>List of suggested activities for select land parcels</li> </ul>	<ul> <li>What pre-conditions are required before the action starts?</li> <li>Timely availability of existing and proposed activities for the select land parcels from BMTC</li> </ul>



# 3. Problem Statement

#### To increase BMTC's non-traffic revenue by monetising the existing BMTC land resources

BMTC's non-traffic revenue is currently less than 20% of its total revenue, which can be increased significantly by utilising its land resources. BMTC has 237 land parcels in and around Bengaluru. Of these parcels, BMTC has developed 86 land parcels for various purposes such as TTMCs, bus stands and depots with additional activities (workshops, quarters, etc.). However, there are many land parcels whose potential for economic activities are yet to be determined. Appropriate utilisation of these land parcels can increase the share of non-traffic revenue to supplement BMTC's operational revenue.

#### 4. Objectives and Issues for Evaluation

#### Objectives:

- To explore potential of BMTC land parcels for revenue generation
- To suggest suitable economic activities for select land parcels

#### Scope:

• Geographical Coverage: Existing BMTC land parcels for which the necessary landuse data (existing and proposed) is available

#### 5. Evaluation Design

#### 5.1. Information Sources

<u>Primary Source:</u> The primary source comprised site visits (field survey) to select land parcels, based on secondary data analysis. This survey helped validate the land parcel details as well as the neighbouring land-use pattern and activity centres. It also helped shortlist potential economic activities for that land parcel.

#### Secondary Sources:

- BMTC land parcel data: Location, survey number, area of land and current status of development
- Existing land-use map of Bengaluru: BDA, Revised Master Plan, 2015
- Proposed land-use plan of Bengaluru: BDA, Revised Master Plan, 2031
- Approach roads: BDA, Revised Master Plan, 2031



# 6. Evaluation Methodology

The work process has been detailed below:

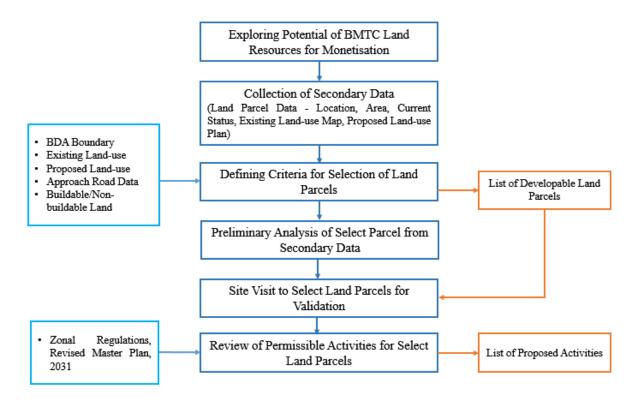


Figure 1: Methodology for identifying potential land parcels and economic activities

# 7. Data Collection and Analysis

The list of existing land parcels was collected from BMTC. The data includes location of the land parcel (village/hobli/taluk), survey number, area in acres and guntas<sup>1</sup>, and current status of development. The complete land parcel data list is given in Annexure 1.

BMTC has approximately 1,052 acres of land in and around Bengaluru. For the study, these land parcels were divided into three categories:

- Developed TTMCs, bus stands and depots with additional activities (workshops, quarters, etc.)
- Partially developed Depots with no other activity
- Undeveloped Vacant land parcels with no activities

<sup>&</sup>lt;sup>1</sup> 1 Acre = 40 Guntas



Details of land parcels under each of these categories is given in Table 1.

Sl. No.	Land Parcel Category	No. of Land Parcels	Area (Acre)
1	Developed	86	216
2	Partially Developed	37	179
3	Undeveloped	114	657
	Total	237	1,052

Table 1: Details of land parcels with BMTC

BMTC has 63% of the land in the undeveloped category, 17% in the partially developed category and 20% of the land in the developed land parcel category. This study identifies the potential for economic activities that can be carried out in the undeveloped land parcels. Out of these undeveloped land parcels, a few are outside the Bangalore Development Authority (BDA) boundary. The local planning authorities outside BDA are:

- 1. Bengaluru International Airport Area Planning Authority (BIAAPA)
- 2. Hosakote Planning Authority
- 3. Nelamangala Planning Authority
- 4. Anekal Planning Authority
- 5. Ramnagara Channapatna Urban Development Authority (RCUDA)
- 6. Kanakpura Planning Authority
- 7. Magadi Planning Authority

As the master plans of these areas were not available in the appropriate format, land parcels only within the BDA jurisdiction were considered for further study. The criteria considered for selecting the land parcels are given in the next section.



#### 7.1. Criteria for Selection of Land Parcels

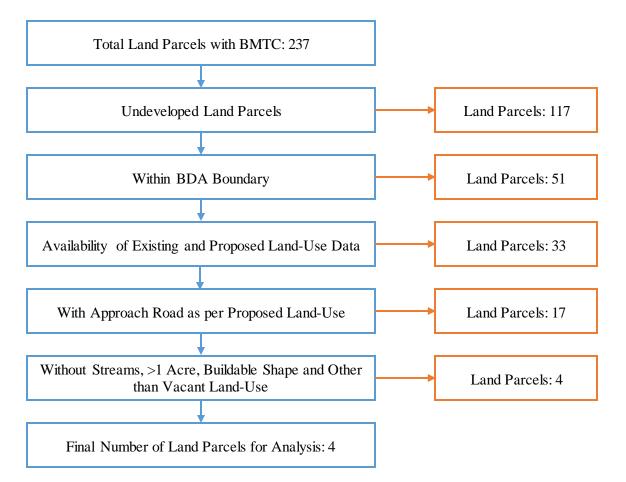


Figure 2: Methodology for selection of land parcel

Figure 2 presents the process used for selecting the appropriate land parcels for the study. The broad criteria include selection of undeveloped land parcels within the BDA jurisdiction with existing and proposed land-use data. Further, the undeveloped land parcels that have their proposed land-use as 'vacant' could not be considered. Also, undeveloped land parcels that have no approach road could not be considered for further analysis. Thus, a final list of developable land parcels was arrived at (as shown in Table 2):



Location/Village	Area (Acre- Gunta)	Existing Land- Use	Proposed Land- Use	Approach Road
Cuniumaka Varthur	20.0	Vacant	Public Semi Public (P/SP)+ recreation	Approach roads (30 m wide, 15 m wide, 12 m wide)
Gunjurpalya, Varthur	20-0	Vacant	Transportation + (P/SP)	Approach roads (45 m wide, 12 m wide)
Nimbekaipura, Bidarahalli	3-0	Agriculture	Residential	12 m wide approach road
Kaji Sonnenahalli, Bidarahalli	2-0	Agriculture	Public Utility	18 m wide road (going through adjoining survey number)
Bidarahalli, 2-0 res		Agriculture+ residential+ recreational	Residential	24 m wide approach road, 18 m road on one side and 12 m road through the survey number

#### Table 2: Final list of land parcels

#### 7.2. Economic Activity Analysis

For the economic analysis of the potential land parcels, the following steps were carried out:

- Identifying of existing activities surrounding the land parcel, based on satellite imagery (Google Earth)
- Reviewing the proposed economic activities as per proposed land-use and zonal regulations (BDA 2007, 2017b)
- Conducting site visit to validate the secondary analysis
- Proposing potential economic activities based on secondary research and primary site visits

#### 7.3. Land Parcel and Economic Activity Analysis - Gunjurpalya, Varthur Hobli

#### 7.3.1. Land Parcel Details

- Survey no. 53 & 109
- Area 20 Acres
- Existing land-use Vacant
- Proposed land-use Public/Semi-Public and Transportation



# 7.3.2. Existing Land-Use

As per the BDA Revised Master Plan, 2015, the existing land-use of the BMTC land parcel is 'vacant'. The surrounding land-use within a radius of 1 km is also predominantly vacant. A few residential developments, agricultural land and educational institutions lie close to the site. There is an industrial corridor (Information Technology companies) at a distance of approximately 3 km to the west (Figure 3).

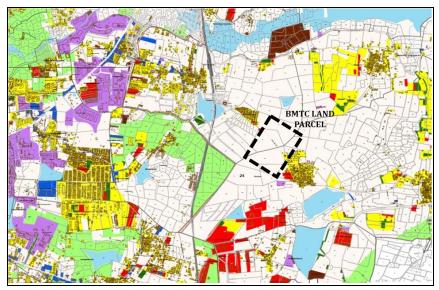


Figure 3: Existing land-use, Gunjurpalya



#### 7.3.3. Proposed Land-Use

As per the BDA Revised Master Plan, 2031, the proposed land-use of the BMTC land parcel is public/semi-public (~13 acres) and transportation (~7 acres). The surrounding land-use is predominantly residential. This land parcel falls in the public/semi-public belt as per the proposed land-use plan (Figure 4).

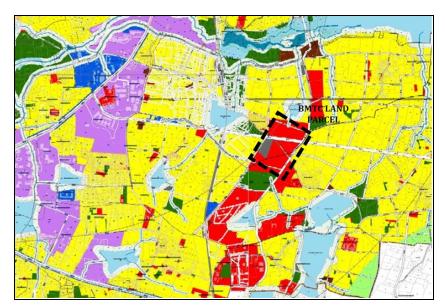


Figure 4: Proposed land-use, Gunjurpalya



# 7.3.4. Existing Activities

There are approximately 3 community halls, 16 schools and 12 hospitals within a radius of 5 km from the land parcel. The majority of these public and semi-public establishments are located on the west side of the land parcel (Figure 5). Very less development is seen towards the east of this land parcel.

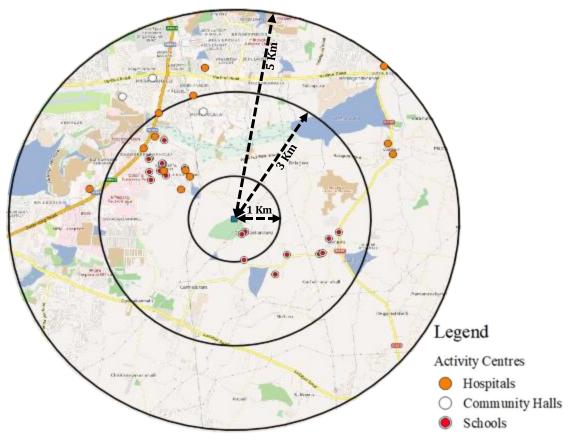


Figure 5: Existing economic activities, Gunjurpalya



#### 7.3.5. Permissible Activities

For the select land parcels, a list of permissible activities was prepared based on the Zonal Regulations, BDA Revised Master Plan, 2031(BDA 2017a). This list of activities is represented in Table 3.

Traffic and Transportation	Public & Semi-Public
Retail shops	• Government administrative centres,
• Restaurants and hotels	district offices, law courts, jails,
Showrooms	police stations
Offices	Institutional offices
• Boarding and lodging houses	• Health facilities (including health
• Banking counters	tourism)
• Indoor recreational uses	• Educational, cultural and religious
• Multiple xes	institutions
Clubs	• Community halls, working hostel
	facilities
	• Convention centres of non-
	commercial nature
	• Sub-offices of utilities
	• All uses permissible in parks and
	open spaces

#### Table 3: Permissible activities as per Zonal Regulations

#### 7.3.6. Proposed Economic Activities

The study analysed existing and permissible activities to propose a set of economic functions to help BMTC monetise this land parcel.

- **Hospital:** Although there are a number of hospitals to the west of this land parcel, it was observed that there is an upcoming residential development to the east of this land. This would need to be served by a world-class hospital, which could be developed on the public/semi-public portion of the Gunjurpalya land parcel.
- **College:** The analysis also revealed that there is currently just one reputed college in a 5 km vicinity of the site. Given that upcoming residential areas surrounding the



BMTC land parcel would require quality higher educational institutions, such institutions could be established on this land parcel.

• **Hotel:** As this land parcel is near the IT corridor, there is a need for high-quality hotels catering to the people visiting these IT companies. Currently there are few quality luxury hotels along this corridor. Thus, the land parcel designated for 'transportation' land-use could be used to set up a luxury hotel.

#### 7.4. Land Parcel and Economic Activity Analysis – Nimbekaipura, Bidarhalli Hobli

## 7.4.1. Land Parcel Details

- Survey no. 52
- Area 3 Acres
- Existing land-use Agriculture
- Proposed land-use Residential

## 7.4.2. Existing Land-Use

As per the BDA Revised Master Plan, 2015, the existing land-use for this BMTC land parcel is agriculture. This parcel is situated near the Old Madras Road. The surrounding land-use is predominantly agriculture, followed by vacant and industrial (Figure 6).

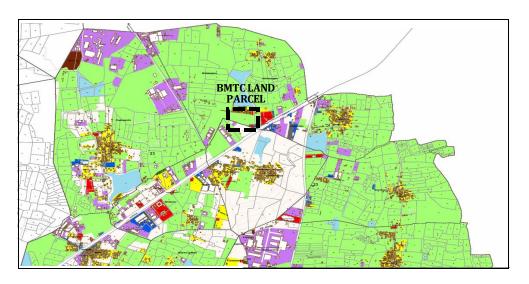


Figure 6: Existing land-use, Nimbekaipura



#### 7.4.3. Proposed Land-Use

As per the BDA Revised Master Plan, 2031 (BDA 2017a), the proposed land-use for this BMTC land parcel is residential. The adjoining land parcels are proposed for transportation, commercial, industrial and public/semi-public use (Figure 7).

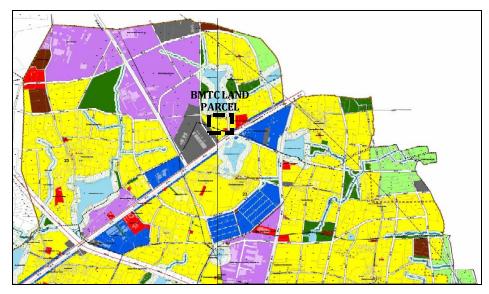
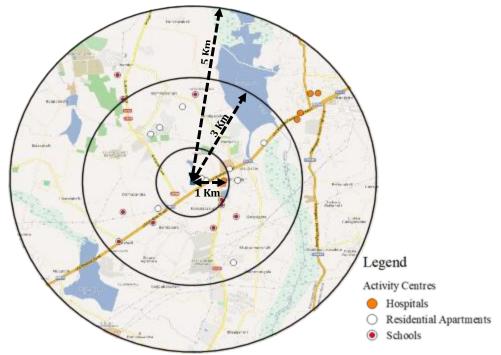


Figure 7: Proposed land-use, Nimbekaipura

#### 7.4.4. Existing Activities

This land parcel has about 10 residential apartments, 9 schools and 1 hospital within a radius of 3 km from the land parcel. A few plotted developments were seen in the surroundings (Figure 8).









# 7.4.5. Permissible Activities

Based on the Zonal Regulations, BDA Revised Master Plan, 2031 (BDA 2017b), the permissible activities for residential land-use are:

- Plotted Residential Development
- Villas, Semi-detached Houses
- Apartments, Hostels, Dharmashala
- Multi Dwelling Housing, Service Apartment
- Group Housing

# 7.4.6. Proposed Economic Activities

The study analysed existing and permissible activities to propose a set of economic functions that could be implemented to help BMTC monetise this land parcel. For this land parcel, the following activity has been proposed:

- **Residential Apartments:** This land parcel is adjoining a national highway (Old Madras Road), connects to a proposed employment hub (industrial corridor) and is in close proximity to the Bengaluru International Airport. This, along with the permissible zonal regulations, makes it an ideal choice for multi-storied apartments.
- 7.5. Land Parcel and Economic Activity Analysis Kaji Sonnenahalli, Bidarhalli Hobli

#### 7.5.1. Land Parcel Details

- Survey no. 22
- Area 2 Acres
- Existing land-use Agriculture
- Proposed land-use Public Utility

#### 7.5.2. Existing Land-Use

As per the BDA Revised Master Plan, 2015, the existing land-use for BMTC land parcel is agriculture. The predominant surrounding land-use for this land parcel is also agriculture (Figure 9).



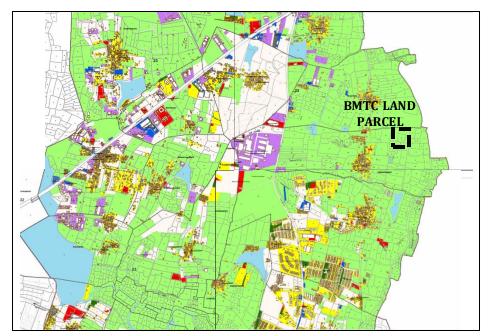


Figure 9: Existing land-use, Kaji Sonnenahalli

#### 7.5.3. Proposed Land-Use

As per the BDA Revised Master Plan, 2031 (BDA 2017a), the proposed land-use for the BMTC land parcel is public utility. The proposed land-use for the surrounding area is predominantly residential (Figure 10).

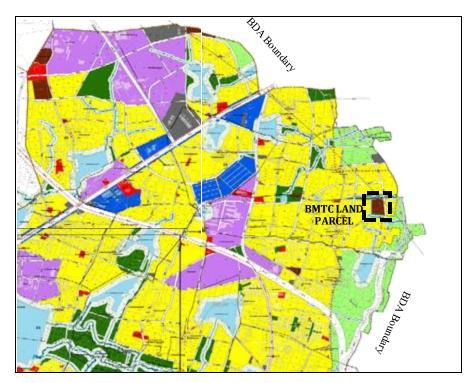


Figure 10: Proposed land-use, Kaji Sonnenahalli



# 7.5.4. Existing Activities

There are a few residential apartments, 12 schools and 2 hospitals within a radius of 5 km from this land parcel. Development is seen to the west of the land parcel (3 km) and rural habitations are seen to the east (Figure 11).

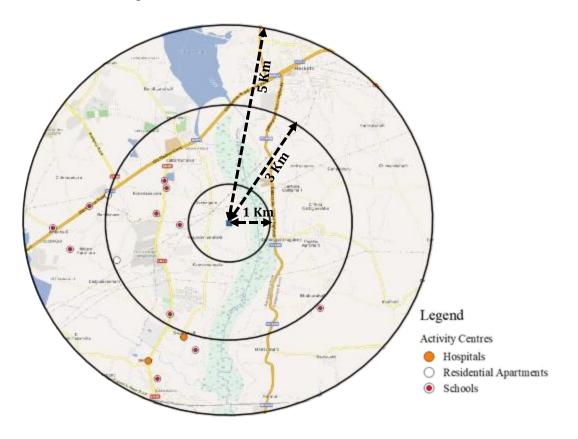


Figure 11: Existing economic activities, Kaji Sonnenahalli

#### 7.5.5. Permissible Activities

Based on the Zonal Regulations, BDA Revised Master Plan, 2031 (BDA 2017a), the permissible activities for public utility are listed below.

- Solid Waste Landfills
- Water Treatment Plants
- Power Plants
- Fuel Stations
- Transformers and Microwave Towers



#### 7.5.6. Proposed Economic Activities

The study analysed existing and permissible activities, and the following activity was proposed for this land parcel:

• **Fuel Stations:** In the proposed land-use, the area surrounding this land parcel is predominantly residential. This area is likely to witness high private vehicle ownership, which would generate demand for setting up a petrol pump.



#### 7.6. Analysis of Land Parcels above 5 Acres

After consultations with the stakeholder (BMTC), the land parcel analysis has been revised to exclude land parcels under litigation and include land parcels with area greater than or equal to 5 acres. Based on the land area criteria, 29 land parcels which fall within and outside the BDA boundary are shortlisted for exploring the development potential.

Out of these land parcels, 13 land parcels have an area between 5 and 10 acres and 16 land parcels have an area above 10 acres. Of the 16 land parcels greater than 10 acres, 6 land parcels are within the BDA boundary and the remaining fall under different planning authorities (BMICAPA<sup>2</sup>, Anekal, Magadi, Hoskote, Nelamangala and BIAAPA<sup>3</sup>).

#### 7.6.1. Land Parcel Analysis: Area above 10 Acres

The following table shows the details for land parcels with an area above 10 acres.

Location	Area (Acre )	LPA	Proposed (RMP 2021/2031)	Approach Road
Bagalur	13	BDA	Open space/Parks/ Recreation	No proposed approach road
Bukkasagara	10	Anekal	Transportation	Road proposed for widening passing through the property to 18m
Byalakere	30	BDA	Agriculture	24m, 15m and 12m wide road through the survey number
Chagalahatti	10	BDA	Agriculture	Kuccha approach road
Chunchanaguppe	10	Magadi	Residential	40m road proposed
Kadagrahara	18	BDA	Agriculture	No approach road, one kuccha road along the survey number
Kadaranahalli	21	BDA	Agriculture	Kuccha road
Madhugirihalli	15	BDA	Agriculture	Kuccha road

#### Table 4: Land parcels with area more than 10 acres

 $<sup>^2</sup>$ BMICAPA – Bangalore Mysore Infrastructure Corridor Area Planning Authority

<sup>&</sup>lt;sup>3</sup> BIAAPA – Bengaluru International Airport Area Planning Authority



Mattahalli	16	Nelaman gala	Reservoir catchment area, no development proposed	Roads are proposed
Sadenahalli Sulivara	10	BIAAPA Magadi	Special Agriculture Zone Forest/Hillock	Road inventory unknown Road inventory unknown
Thotagere	13	Nelaman gala	Reservoir catchment area, no development proposed	Roads exists, condition and width not known

The above table shows that, there are three land parcels with potential for development based on proposed land use. The Bagalur land parcel has been proposed for open space and parks but has no approach road, Bukkasagara has been proposed for transportation use and also has a proposed 18 m wide approach road. The third potential land parcel is Chunchanaguppe which is proposed for residential development and has a 40m wide proposed road nearby.

Three other land parcels – Mattahalli, Sulivara and Thotagere fall either in a forest/hillock region and reservoir catchment area. Hence these are not suitable for development.

Remaining land parcels have proposed land use as agriculture and hence feasibility for solar parks can be checked out for these land parcels.

# 7.6.1.1. Land Parcels Feasible for Solar Parks

Land parcels which are above 10 acres also offer the possibility of setting up solar parks whose energy generation and feeding back to the grid could benefit BMTC directly or indirectly. A preliminary topographical analysis of the 10 acre land parcels indicate that there are 8 land parcels which have the potential for establishing solar parks. The analysis further maps these land parcels to the nearest sub-stations. Table 5 gives details of the same.

Sl. No.	Location	Nearby Substation Name
1	Bukkasagara	Jigani 66/11 kV
2	Byalakere	Yelahanka 66/11 kV
3	Chunchanakuppe	Soladevanahalli 66/11 kV
4	Jadigenahalli	Jadigenahalli 66/11 kV
5	Kadaranahalli	Peenya 220/66/11 kV

Table 5: Feasible parcels for solar park	Table :	5:	Feasible	parcels	for	solar	park
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6	Madhugirihalli	KIADB Doddaballapura 220/66/11 kV
7	Mathhalli	Nelamangala 66/11 kV
8	Sadenahalli	Rajanukunte 66/11 kV

The following figure shows location of the land parcels feasible for solar parks and the nearest substation. Most of these land parcels are located in the North-East of Bengaluru. Out of eight feasible land parcels, 3 fall within the BDA boundary.

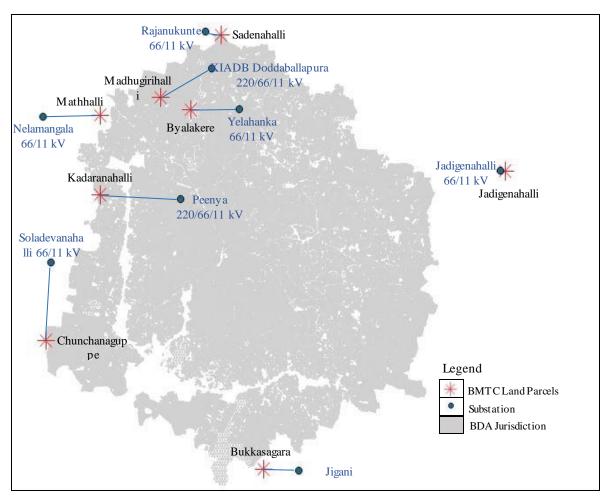


Figure 12: Land parcels feasible for solar parks 7.6.2. Land Parcel Analysis: Area between 5 and 10 Acres

Table 6 shows the land parcels with area 5-10 acres. Of the 12 land parcels, no development has been proposed for 5 land parcels as per the proposed master plan. These land parcels majorly fall in the reservoir catchment area or within 2km from river. Hence these parcels are not suitable for development.

Four other land parcels have been proposed for developable land use. Kalanayakanahalli land parcel has been proposed for transportation land use, but the surroundings are still undeveloped.

Arebinnamangala which falls within BIAAPA boundary, has been proposed for industrial development. Kannur falls along the proposed commercial corridor with commercial as well as residential land use proposed. This land parcel has a 36m wide road (commercial corridor) and other 12m approach road running through the survey number. This parcel has good scope for development. The Somanahalli land parcel has been proposed for public /semi-public and residential use and has 18m and 12m wide approach roads.

Other two land parcels are proposed for agriculture and one of them at Shivakote has 12m wide proposed approach road. This parcel can be considered for activities permissible in agriculture land use.

			<b>Proposed Land</b>		
	Area		use (RMP	Approach	
Location	(Acre)	LPA	2021/2031)	Road	Remarks
Arebinna	7	BIAA	Industrial	No	
mangala		PA		approach	
				road seen	
Bettahalli	6	Nela	2 km from the	No	Plain agriculture land
		mang	river Arkavathi	developme	seen from google earth
		ala	river, no	nt	image, approach road
			development	proposed	nearby.
			proposed		
Bommash	5	Nela	Reservoir	60 m wide	Plantation and
ettihalli		mang	catchment area, no	road	agriculture land seen
		ala	development	proposed	from satellite image,
			proposed	through	with approach roads
				the site,	nearby.
				8m and	
				7m	
				internal	
				roads	
				proposed	
Gollarapal	5	Nela	Reservoir		Agriculture land with no
ya		mang	catchment area, no		approach roads.
		ala	development		
			proposed		
Kalanayak	5	Aneka	Transportation	Village	Tree plantation and
anahalli		1		road	residential construction
					seen from google earth
					image.

#### Table 6: Land parcels with area 5-10 acres



Kannur	5	BDA	Residential+ commercial	36m wide/12m wide	12m wide road goes through the survey number, commercial corridor along 36m wide road. Good scope of development if site is along 36m road or in the north part of the survey number
Kengeri Additional land Kengeri	7	BMIC APA		45m wide roads (Bangalor e-Mysore highway and nice ring road) crossing nearby. Approach road - Bangalore Mysore highway	Vacant land with plantation
Sadenahal li	5	BIAA PA	Special Agriculture Zone		
Shivakote	6	BDA	Agriculture	12m road proposed	Vacant land with plantation satellite image.
Somanaha Ili	5	Kanak pura	Public Utility (majority of the survey no.) and partly residential	18m and 12m village roads through the survey no	Based on the survey no. and the lat/long, the land parcel comes under forest/hillock area. Survey no 60 is a huge land parcel
Venkatapu ra	8	Nela mang ala	Reservoir catchment area, no development proposed.	Roads exists, condition and width not known Planned tree plantation seen	Agriculture land with kuccha roads
Venkatapu ra	6	Nela mang ala	Reservoir catchment area, no development proposed.	Roads exists, condition and width not known	



#### 8. Findings and Discussions

The scope for developing BMTC's land parcels depends on their location, approach roads as well as permissible and existing activities.

The nature of ownership of BMTC land parcels and the terms associated with BMTC leasing land parcels to third parties for development require a detailed analysis. The conditions under which BMTC can develop its land parcels also require further investigation. This is especially true because these land parcels have been purchased from the Government of Karnataka and the terms and conditions applicable for their development are not currently known to CSTEP.

#### 9. Conclusion and Recommendations

In this study, BMTC land parcels were analysed to suggest suitable economic activities for generating additional non-traffic revenue. As the revenue from traffic has been decreasing for the last few years, monetisation of BMTC's land resources can supplement its overall revenue.

The proposed activities for undeveloped land parcels were based on Zonal Regulations and Proposed Land-Use, BDA Revised Master Plan, 2031. For public and semi-public land-use, BMTC can consider developing educational institutions and medical establishments. Similarly, for land parcels with proposed land-use as residential, BMTC can consider joint development for residential projects.

For undeveloped land parcels greater than 5 acres, transport use has been examined and for undeveloped land parcels greater than 10 acres, solar park feasibility has been examined.



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# Annexure I

### List of BMTC Land Parcels

Sl.No	Location Details - Locality/Village	Hobli	Taluk	Survey No./Site No.	la (A Gu	ent of and cre- inta)	Latest status
1	Aduru	Bidarahalli	East	74	21	0	Vacant
2	Agara	Kengeri	South	73	1	20	Vacant
3	Anjanapura 10th Block	Uttarahalli	South	CA-14	1	36	Depot-44
4	Anjanapura 5th Block	Uttarahalli	South	CA-13	0	23	Vacant (compound)
5	Arebinnamangala	Jala	North(add)	23	7	0	Vacant
6	Arehalli	Uttarahalli	South	28	10	0	Vacant (compound)
7	Austin Town		North	CA-12	0	14	Bus stand
8	Bagalur	Jala	North(add)	271	13	0	Vacant (Fenced)
9	Baiyappanahalli	Bidarahalli	East	44	3	10	Vacant
10	Banashankari	Uttarahalli	South	7	2	15	TTMC
11	Banashankari (Karisandra)	Uttarahalli	South	CA-4A	3	31	Depot-20
12	Banashankari 3rd Stage 2nd Phase	Uttarahalli	South	CA	0	21	Bus stand
13	Bandebommasandra	Bidarahalli	East	38	3	20	Vacant
14	Bannerghatta	Jigani	Anekal	20	2	0	TTMC
15	Basaveshwaranagara	Yashavanthapura	North	CA	1	12	Bus stand
16	Bendiganahalli	Bidarahalli	East	50	1	10	Vacant
17	Bettadasanapura	Beguru	South	20	5	0	Vacant
18	Bettahalli	Dasanapura	North	30	6	0	Vacant (compound)
19	Bettahalli	Dasanapura	North	38	3	0	Vacant (compound)
20	Bharathnagar (Magadi road)	Yashavanthapura	North		0	28	Vacant (Fenced)
21	Bhutanahalli	Jigani	Anekal	114/1	3	30	Vacant
22	BIAL	Yalahanka	Devanahalli	2	1	14	Vacant
23	Bidadi	Bidadi	Bidadi	28B	5	0	Depot-36
24	Bidadi	Bidadi	Bidadi	16,17	2	26	Vacant
25	Bidadi	Bidadi	Bidadi	42/3	0	33	Bus stand
26	Bidadi	Bidadi	Bidadi	18	3	33	Depot under construction
27	Bidaraguppe	Attibele	Anekal	366	2	0	Vacant
28	Bidaraguppe	Attibele	Anekal	331	1	4	Vacant
29	Bidaraguppe	Attibele	Anekal	437	0	32	Vacant (compound)
30	Bommashettihalli	Dasanapura	North	61	5	15	Vacant (compound)
31	Bommenahalli	Bidarahalli	East	96	2	2	Vacant
32	BTM Layout	Beguru	South	CA	0	15	
	BTM Layout	Beguru	South	CAI	1	21	Bus stand under
	BTM Layout	Begurt	South		0	19	construction
33	BTM Layout Quarters	Beguru	South	12 Nos.			Quarters
34	Bukkasagara	Jigani	Anekal	97	10	0	Vacant (compound)
35	Byalakere	Hesaraghatta	North(add)	130	30	0	Vacant
36	Bylakonenahalli	Dasanapura	North	21	1	4	Vacant(compound)
37	Byrathi	Bidarahalli	East	28	7	0	Depot-48
38	Chagalahatti	Jala	North(add)	102	10	0	Vacant



				Survey		ent of and	
	Location Details -			No./Site	(Acre-		
Sl.No	Locality/Village	Hobli	Taluk	No.	Gu	inta)	Latest status
39	Challagatta	Kengeri	South	13	5	0	Workshop construction
40	Chandra Layout	Kengen	North	CA-345	2	10	Depot-17
40	Channamanakere	Uttarahalli	South	CA CA	0	18	Bus stand
42	Chikkabettahalli	Yalahanka	North(add)	14	10	24	Depot-47
43	Chikkamaranahalli	Tululiuliku	North	CA-20	0	32	Bus stand
44	Chikkanagamangala	Sarjapura	Anekal	189	1	12	Ouarters
	Chikkanagamangala	Sarjapura	AlleKai	107	1	12	<u> </u>
45	Chikkanagamangala	Sarjapura	Anekal	29	10	0	Depot-38 & RTO Track
46	Chikkelur	Tavarekere	South	35/3	0	31	Vacant
47	Chimasandra	Bidarahalli	East	83	3	25	Vacant
48	Chinthalamadivala	Sarjapura	Anekal	17	2	0	Vacant
40		H L U			10	0	Vacant(compound) & RTO Track
49	Chokkanahalli	Hesaraghatta	North(add)	6	10	0	construction
50	Chunchanaguppe	Tavarekere	South	43	10	0	Vacant Depot-40 &
							Workshop under
51	Dasanapura	Dasanapura	North	106	13	4	construction.
52	Deepanjalinagara	Kengeri	South	KIMCO	3	0	Depot-16
53	Devanahalli	Kasaba	Devanahalli	3,04,305	2	23	Depot under construction
54	Doddabanahalli	Bidarahalli	East	3	2	0	Vacant
55	Doddajala	Jala	North(add)	46	2	0	Vacant
56	Dodderi	Tavarekere	South	77	10	0	Vacant
57	Dombarahalli	Dasanapura	North	18	5	27	Vacant
58	Domlur	1	North	CA	0	15	ТТМС
	Domlur		North	CA	0	39	ТТМС
59	Electronic City	Beguru	South	36 (p)	2	10	Depot-19
60	Gattihalli	Sarjapura	Anekal	175	1	39	Vacant(compound)
-61	Gattihalli	Sarjapura	Anekal	216	1	18	Vacant
62	Gollarapalya	Dasanapura	North	28	5	0	Vacant
63	Gowdahalli	Dasanapura	North	20	4	9	Vacant
64	Gundur	Bidarahalli	East	66	1	5	Vacant
65	Gunjur	Varthur	East	285	6	0	Depot-41 & Quarters
66	Gunjurpalya	Varthur	East	109,53	20	0	Vacant
67	Hadosiddapura	Varthur	East	62	1	27	Vacant(Fenced)
68	Hancharahalli	Bidarahalli	East	52	13	30	Vacant
69	Hancharahalli	Bidarahalli	East	51 82/1,84/	1	0	Vacant
70	Hebbal	Kasaba	North	4	7	34	Depot-28
71	Hennur	Yashavanthapura		CA Site 04	3	28	Depot-10
72	Hesaragatta	Hesaraghatta	North(add)	32:3A	0	23	Bus stand
73	Hirandahalli	Bidarahalli	East	39P/1	13	39	Vacant(Fenced)
74	Hirandahalli	Bidarahalli	East	82	0	19	Vacant
75	Honnasandra	Dasanapura	North	26	11	28	Vacant
76	Honnasandra	Dasanapura	North	13	7	29	Vacant
77	Hosakote	Kasaba	Hoskote	300	3	14	Depot-39
							Bus stand under
78	Hosakote (PWD)	Kasaba	Hoskote	314	1	30	construction



				Survey	la	ent of and	
S1.No	Location Details - Locality/Village	Hobli	Taluk	No./Site No.	× *	cre- inta)	Latest status
79	HRBR 1st Block(Kalyan nagar)		East	CA-11	1	21	Depot-23
80	HRBR 1st Block Banaswadi		East	CA.Sy no.211	3	10	Vacant
81	HSR Layout	Beguru	South	CA-38	4	21	Depot-25
82	Hucchanap aly a	Dasanapura	North	8	16	21	Vacant
83	Huttanahalli	Jala	North(add)	148	7	22	Vacant
84	Huttanahalli	Jala	North(add)	72	3	0	Depot under construction
85	Indiranagara		North	48	3	5	Depot-6 & Quarters
86	ISRO Layout	Uttarahalli	South	CA	1	5	Bus stand
87	ITI	K.R Puram	East	68,62	14	0	D-24,29,Workshop-2
88	Jadigenahalli	Jadigenahalli	Hoskote	233	10	0	Vacant
89	Jayanagara		South	CITB	4	15	Depot-4
90	Jayanagara 4th Block		South	CITB	0	34	TTMC
91	Jayanagara pump house				0	9	Pump house
92	Jayanagara Quarters		South			37 Nos.	Quarters
93	Jeevanbhimanagara		South	CA	0	31	Bus stand
94	Jigani	Jigani	Anekal	38,39,40	6	0	Depot27 and quarters
95	Jigani bus stand	Jigani	Anekal	, ,	0	3	Bus stand
96	K R Puram Bus Stand	K.R Puram	East	915	0	22	Bus stand
97	Kadagrahara	Bidarahalli	East	34	18	4	Vacant(Fenced)
98	Kadaranahalli	Dasanapura	North	42	21	10	Vacant(Fenced)
99	Kadugodi	Bidarahalli	East	259	0	32	Bus stand
100	Kalanay akanahalli	Kasaba	Anekal	24 /1,2,3	5	30	Vacant
101	Kalasipalya		North		4	13	Bus stand under construction
102	Kammasandra	Bidarahalli	East	34	1	32	Vacant
103	Kanminke	Kengeri	South	41	25	0	Vacant
104	Kannalli	Yashavanthapura	North	96	3	24	D-35 & Quarters
105 106	Kannur Kathriguppe	Bidarahalli Uttarahalli	East	16 48,49,50	5	0	Vacant D-13&Samudhaya Bhavana
107	Kathriguppe, Bhavani Housing Society	Uttarahalli	South	, CA-7	0	20	Vacant
107	Kavalbyrasandra	Kasaba	North	31	0	15	Bus stand
100	Kavalhosahalli	Kasaba	Anekal	9/1,2	4	37	Depot under construction
110	Kenchanapura	Kengeri	South	8	- 0	14	Vacant
111	Kengeri	Kengeri	South	111/112	6	0	D-12
112	Kengeri	Kengeri	South	33/27/5 0	0	6	Vacant (Shops)
112	Kengeri	Kengeri	South	37/1,	4	20	TTMC&D-37
114	Kengeri - opp. To Shirke Aprt.	Kengeri	South	CA	0	12	Vacant
115	Kengeri Approach Road Kengeri		South	125/2	0	8	Road



S1.No	Location Details - Locality/Village	Hobli	Taluk	Survey No./Site No.	la (A	ent of and Acre- Inta)	Latest status
116	Kengeri Additional land Kengeri		South	126, 127, 128	7	15	Vacant
117	Kanaari St. Tayun	V an cori	South	CA	0	38	Bus stand under construction
117 118	Kengeri St. Town Khazisonnenahalli	Kengeri Bidarahalli	East	22	0	0	Vacant
_						-	
119 120	Kittaganur Kittanahalli	Bidarahalli	East North	21	1	25 32	Vacant Vacant
		Dasanapura Attibele		97	-	27	
121	Kodalipura		Anekal		1	-	Vacant
122	Kodati Kodati	Varthur Varthur	East	76	8	0	D-42 & Quarters
123			East	41		18	Vacant (Fenced)
124	Kodigehalli	Bidarahalli	East	1	1	21	Vacant
125	Kommaghatta	Kengeri	South	162	2	7	Vacant (Compound)
126	Koramangala	Beguru	South	36	5	0	D-15& TTMC
127	Koramangala Sports Complex Qtrs	Beguru	South			2 Nos	Ouarters
	Kothanur Dinne	Uttarahalli		80/2 A	2		D-34
128 129	Kuduregere	Dasanapura	South North	80/2A 7	3	31 10	D-34 Vacant
129	Kuduregere Kumaraswamy	Dasanapura	North	/	2	10	vacan
150	Layout	Uttarahalli	South	CA	0	12	Bus stand
151	Kurubarahalli	Tavarekere	South	116	5	0	Vacant
152	Laggere	Yashavanthapura	North	92	0	36	Bus stand
153	Lakshmidevinagara	Yashavanthapura	North	1,112	0	8	Bus stand
134	Lingadiranahalli	Yashavanthapura	North	25	0	19	Bus stand
135	Madappanahalli	Hesaraghatta	North(add)	58	18	0	Vacant
136	M adap p anahalli	Hesaraghatta	North(add)	59	18	16	Vacant (Compound)
137	M adhugirihalli	Hesaraghatta	North(add)	25	15	0	Vacant
138	M ahanthalingap ura	Jigani	Anekal	4,748	40	0	Vacant
139	M allap ura	Kasaba	Nelamangala	5/1, 5/2	0	20	Vacant (Fenced)
140	Mallasandra	Yashavanthapura	North	77	2	0	Bus stan under construction
140	Malleshwaram 18th	Tashavantnapura	North		2	0	construction
141	cross	Yashavanthapura	North		0	13	Bus stand
142	Mandur	Bidarahalli	East	116	4	12	Vacant
							Sy.No.155(Compoun
143	M andur	Bidarahalli	East	64,155	32	24	d) Depot-47
144	Mandur	Bidarahalli	East	128	3	0	Vacant
145	M arathalli	Varthur	East	98	0	28	Bus stand
		5		41/B/1,		-	
146	Mattahalli	Dasanapura	North	2	16	0	Vacant
147	M enasiganahalli	Kasaba	Anekal	30	0	34	Vacant
148	Mulluru	Varthur	East	23	2	0	Vacant
149	M uneshwara Block	Uttarahalli	South	CA	0	32	Bus stand
150	Munnekolalu	Varthur	East	99	2	0	Vacant
151	Namdasanahalli	valahenk	North(add)	11	2	35	Depot under
151	Nagadasanahalli	y alahank	North(add)	48	2		construction Veccent
152	Naganay akanahalli	Uttarahalli	South	48	2	30	Vacant
153	Nagarabhavi 2nd stage 10th Block	Yashavanthapura	North	CA 6/12	2	23	Depot under construction
154	Nagarabhavi 2nd stage 10th Block	Yashavanthapura	North	CA 6/11	0	25	Depot under construction
155	Nagarabhavi 2nd stage 9th Block	Yashavanthapura	North	36/2	0	27	Bus stand



Sl.No	Location Details - Locality/Village	Hobli	Taluk	Survey No./Site No.	la (A	ent of and Acre- anta)	Latest status
156	Nagasandra	Dasanapura	North	21	2	1	Vacant
157	Nagondanahalli	K.R Puram	East	120	2	0	Vacant
158	Nallurahalli	K.R Puram	East	5	2	38	Vacant
159	Nandini Layout		North	CA	0	39	Bus Stand
	Nandini Layout			1 to 12		12	
160	Quarters (LF-33)		North	of LF		Nos	Quarters
161	Nanjamba Agrahara			CA	0	10	Vacant
162	Nimbekaipura	Bidarahalli	East	52	3	0	Vacant
163	N.R.Colony				0	7	Bus Stand
164	Pattanagere Gollahalli	Kasaba	Anekal	18P/4	1	25	Vacant
165	Peenya 1st stage	Yashavanthapura	North	20A-1	1	16	RTO Track
				481,			
161	Peeny a 4th phase	Yashavanthapura	North	482, 483	7	27	Depot-9&22
167	Peenya Quarters	Yashavanthapura	North			20 Nos	Quarters
168	Pillaganahalli	Uttarahalli	south	1	7	18	Depot under construction
169	Pillannagarden	Yashavanthapura	North	CA Site	0	25	Vacant (compound)
170	Poornapragna Layout	Uttarahalli	South	CA	2	34	Depot-33
171	Puradapalya	Tavarekere	South	37	0	27	Vacant
172	Puttenahalli	Yelahanka	North(add)	CA Site 1	1	20	Vacant (fenced)
173	R T Nagara (Ganaenahalli)	Yashavanthapura	North	CA-2	1	14	Depot-14
174	R.P.C Lay out (Hampinagara)		North	CA-29P	0	31	Bus Stand
175	Ragihalli	Uttarahalli	Anekal	3	0	34	Vacant
176	Rajarajeshwarinagara	Kengeri	South	CA-10	0	37	Bus Stand
177	Rajarajeshwarinagara	Kengeri	South	CA-11	2	16	D-21
178	Ravugodlu	Uttarahalli	South	6	10	0	Vacant
179	Sadaramangala	K.R Puram	East	60	2	25	Depot under construction
180	Sadenahalli	Hesaraghatta	North(add)	24	10	0	Vacant
181	Sadenahalli	Hesaraghatta	North(add)	20	5	0	Vacant
182	Sadenahalli	Hesaraghatta	North(add)	30	6	0	Depot-46
183	Sathanoor	Jala	North(add)	54	3	0	Vacant
184	Shanthinagara	Beguru	South	443/1/2	7	12	TTMC
185	Shanthinagara	Beguru	South	33	3	3	Depot-2
186	Shanthinagara Shanthinagara (open	Beguru	South	33	3	18	Depot-3
187	land infront of South Division)	Beguru	South	33	1	38	Parking
188	Shanthinagara (Security Gate)	Beguru	South	33	0	4	security Gate
189	Shanthinagara (Cycle stand)	Beguru	South	33	0	6	Cycle stand
190	Shanthinagara (Hospital)	Beguru	South	33	0	12	hospital
191	Shanthinagara (Corpporate office)	Beguru	South	33	2	5	Corporate Office
192	Shanthinagara (RWB)	Beguru	South	33	17	3	RWB



	Location Details -			Survey No./Site	la (A	ent of and acre-	<b>.</b>
S1.No	Locality/Village	Hobli	Taluk	No.	Gu	inta)	Latest status
193	Shanthinagara (CTM (O) Office)	Beguru	South	33	1	12	CTM (O) OFFICES
194	Shanthinagara (infront of TTMC)	Beguru	South	33	0	34	Parking
193	Shanthinagara PWD and SIHS Qtrs	Beguru	South			130 Nos	Quarters
196	Shivajinagar		North	43/2-1, 4112-1	1	17	Bus stand
197	Shivajinagar Additional land		North		0	12	Bus stand
198	Shivajinagar (Petrol bunk Additional land)		North		0	6	Bus stand
199	Shivakote	Hesaraghatta	North(add)	24	6	0	Vacant (fenced)
200	Shivanahalli	Jigani	Anekal	43	3	29	Vacant
201	Shivanahalli	Jigani	Anekal	13	4	36	Vacant
202	Shivanahalli	Jigani	Anekal	58	3	14	Vacant
203	Shivanapura	Dasanapura	North	116	5	0	Depot-43 & Quarters
204	Singapura	Yelahanka	North(add)	109	0	24	Bus stand
205	Siddapura	Varthur	East	6	1	0	Vacant
206	Siddapura	Varthur	East	3/1A-P- 1	2	21	Vacant
207	Somanahalli	Uttarahalli	South	242	5	0	Vacant
208	Srigandadakaval (Summanahalli)	Yeshavanthapura	North	6,068	4	0	Depot-31
209	St.Johns Prestige Woods Apartments (Tavarekere)	Beguru	South	47Nos.			Apartments
210	Subhash Nagara		North	91	7	4	Depot-7 &KBS Bus stand
211	Subhash Additional Land	Nagara	North	92	1	22	Depot-7
212	Sulivara	Tavarekere	South	60	10	0	Vacant
213	Sury a City	Chandapura	Anekal	CA	5	0	D-32
214	Tavarekere (Magadi Road)	Tavarekere	South	61&62	0	20	Vacant
215	Thammanay akanahall i Kasaba		Anekal	23	4	0	Vacant
216	Thotagere	Dasanapura	North	26	13	15	Vacant
217	Uttari	Uttarahalli	South	165	2	2	Vacant (compound)
218	Uttari	Uttarahalli	South	70	1	13	Vacant (compound)
219	Vaddarahal 1 i	Dasanapura	North	27 & 28	23	28	Training institute
220	Vartur	Varthur	East	123	2	20	Vacant
221	Vartur	Varthur	East	118/5	1	36	Vacant
222	Venkatapura	Dasanapura	North	14	8	0	Vacant (compound)
223	Venkatapura	Dasanapura	North	12	6	0	Vacant
224	Vidy arany apura	Yelahanka	North(add)	CA	0	32	Bus stand
225	Vijay nagara	Kasaba	North	132,33	3	37	ТТМС
226	Vijaynagara Multi Purpose Land		North	541C	0	1	Multipurpose building
227	Vishweshawaraiah Layout	Kengeri	South	CA-16	0	22	Vacant (compound)



	Location Details -			Survey No./Site	la	ent of and Acre-	
Sl.No	Locality/Village	Hobli	Taluk	No.	Gu	ınta)	Latest status
228	Visweshvariaha layout			CA No.	2	29	Vacant
229	Viveknagara		North	CA	0	8	Bus stand
230	Whitefield ITPL	K.R Puram	East	120A	3	0	Depot-18 & TTMC
231	Yelachaguppe Rampura	Tavarekere	South	4	1	18	Vacant
232	Yelahanka	Yelahanka	North(add)	69	13	20	Depot-11 & 30
233	Yelahanka 5th phase	Yelahanka	North(add) CA		1	2	Bus stand
234	Yelahanka Satt. Town	Yelahanka	North(add) CA		0	25	Bus stand
235	Yelahanka school land	Yelahanka	North(add)		0	32	Bus stand
236	Yeshwanthapura	Yeshwanthapura	North	38, 37, 41	9	18	Depot-8&26, TTMC
237	Yeshwanthapura (Gopal Theatre)	Yeshwanthapura	North		0	4	Road Purpose



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